

Business & Financial Review

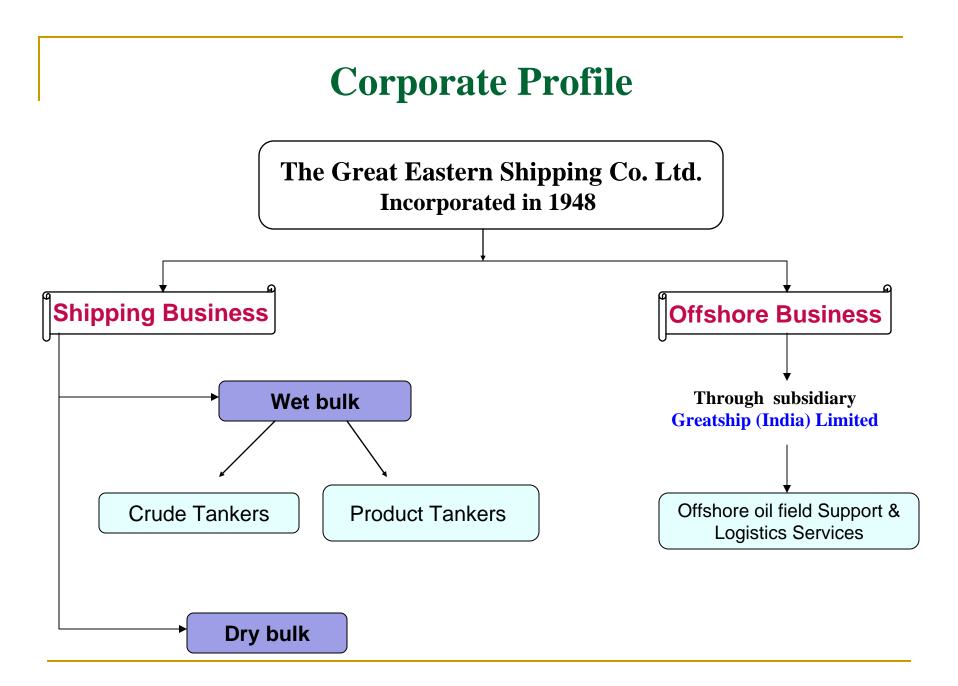
August 2010

Forward Looking Statements

Except for historical information, the statements made in this presentation constitute forward looking statements. These include statements regarding the intent, belief or current expectations of GE Shipping and its management regarding the Company's operations, strategic directions, prospects and future results which in turn involve certain risks and uncertainties.

Certain factors may cause actual results to differ materially from those contained in the forward looking statements; including changes in freight rates; global economic and business conditions; effects of competition and technological developments; changes in laws and regulations; difficulties in achieving cost savings; currency, fuel price and interest rate fluctuations etc.

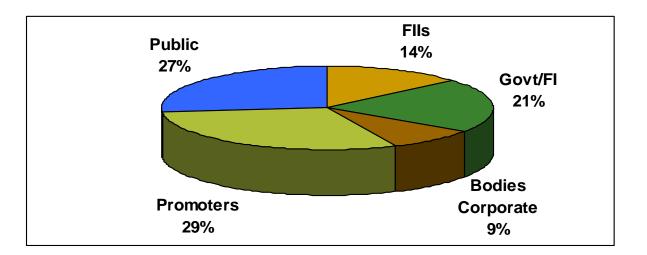
The Company assumes no responsibility with regard to publicly amending, modifying or revising the statements based on any subsequent developments, information or events that may occur.



Company at a glance

- *India's largest private sector Shipping Company*
- *Biverse asset base with global operations*
- Completed 62 years of operations
- More than 26 years of uninterrupted dividend track record

Shareholding Pattern as on June 30, 2010



Shipping business-owned fleet

□ 35 ships aggregating 2.66 Mn dwt, avg.age 10.5 years

- **29 Tankers** avg.age 10.2 years (85% in tonnage terms)
 - 11 Crude carriers (5 Suezmax, 6 Aframax) avg.age 10.1 years (2 single hull both double sided)
 - 17 Product tankers (4 LR1, 9 MR, 4 GP) avg.age 9.2 years (3 single hull 2 double sided)
 - 1 LPG carrier avg.age 19 years

Double hull status – 23 tankers representing 84% in dwt terms

- □ 6 Dry bulk carriers avg.age 13.6 years
 - 1 Capesize avg.age 14 years
 - 1 Panamax avg.age 15 years
 - 2 Supramax- avg.age 8 years
 - 1 Handymax avg.age 13 years
 - 1 Handysize avg.age 30 years

Committed CAPEX – Shipping Business

Committed Capex of around USD 573 Mn

- 8 new building contracts aggregating 1.31 mn. dwt

To be delivered in:

✓<u>FY 2011</u>

- 1 NB, Kamsarmax Dry Bulk Carrier (STX Shipbuilding Co. Ltd)

- 2 NB, Supramax Dry Bulk Carriers(Cosco (Zhoushan) Shipyard Co. Ltd)

✓<u>FY 2012</u>

- 2 NB, Kamsarmax Dry Bulk Carrier (1 in STX Shipbuilding Co. Ltd & 1 in SPP Shipbuilding Co.Ltd)

- 2 NB, Very Large Crude Carriers (VLCC) (Hyundai Heavy Industries)

✓<u>FY 2013</u>

- 1 NB, Very Large Crude Carrier (VLCC) (Hyundai Heavy Industries)

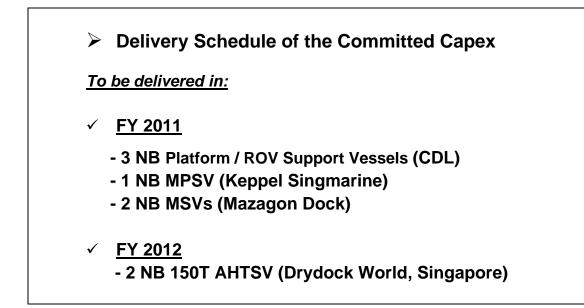
Stage payments already made : US\$207 mn of the total CAPEX

Offshore business- Fleet Profile

> <u>Current Owned Fleet</u>

- ✓ 1 350ft Jack Up Rig
- ✓ 4 Platform Supply Vessels (PSV)
- ✓ 7 Anchor Handling Tug cum Supply Vessels (AHTSV)
- ✓ 2 Multipurpose Platform Supply and Support Vessel
- > <u>Current Inchartered Fleet</u>
 - ✓ 1 350ft Jack Up Rig
 - ✓ 1 Platform Supply Vessel (PSV)

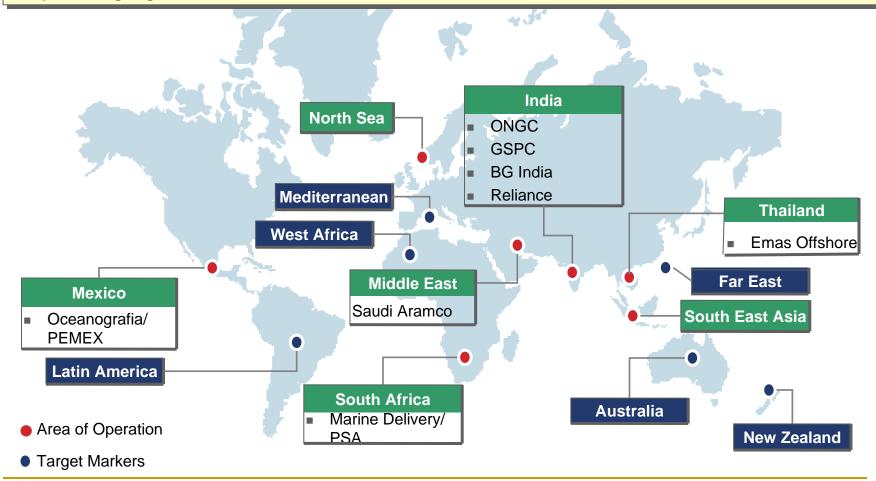
Committed CAPEX – Offshore Business



| Fleet Growth | FY2008 | FY2009 | FY2010 | FY2011E | FY2012E |
|-----------------|--------|--------|--------|---------|---------|
| Fleet (in nos) | 4 | 9 | 15 | 20 | 22 |

Global Presence-Risk Diversification and Profit Maximization

One of the few Indian companies to operate in diverse markets across the world with prestigious counterparties; helps to hedge against fluctuations in charter rates



Q1FY'11 Financial Highlights

| Standa | alone | | Consolic | |
|---------|---------|---------------------------------------|----------|----------|
| Q1FY'11 | Q1FY'10 | (Amount in Rs. crs) | Q1FY'11 | Q1FY'10 |
| | | Income Statement | | |
| 453.24 | 629.02 | Revenue | 727.58 | 885.61 |
| 259.49 | 264.59 | EBITDA | 385.21 | 318.98 |
| 105.94 | 126.28 | Net Profit | 171.80 | 154.17 |
| | | Balance Sheet | | |
| 9020.02 | 8196.02 | Total Assets | 11127.34 | 10066.41 |
| 5429.07 | 5185.15 | Equity | 5827.73 | 5491.4 |
| 3590.95 | 3010.87 | Long Term Debt (Gross) | 5299.61 | 4575.01 |
| 274.15 | 820.81 | Long Term Debt (Net of Cash) | 1428.04 | 2071.72 |
| | | Key financial figures | | |
| 57.25% | 42.06% | EBITDA Margin (%) | 52.94% | 36.02% |
| 7.90% | 10% | Return on Equity (ROE) (%) | 11.91% | 11.50% |
| 7.70% | 7.80% | Return on Capital Employed (ROCE) (%) | 9.54% | 8.13% |
| 0.66 | 0.58 | Debt/Equity Ratio (x) | 0.91 | 0.82 |
| | | Share related figures | | |
| 6.96 | 8.29 | Earnings per share, EPS (Rs) | 11.28 | 10.12 |
| 6.94 | 8.28 | Diluted earnings per share (Rs) | 11.26 | 10.10 |
| 12.18 | 13.75 | Cash Profit per share (Rs) | 18.16 | 16.44 |

NAV as on 1 Aug'10 Rs.368

Q1FY11 Performance Highlights

Breakup of revenue days

| Revenue Days | Q1'FY11 | Q1'FY10 |
|------------------------------|---------|---------|
| | | |
| Owned Tonnage | 3,315 | 3,393 |
| Inchartered Tonnage | - | 88 |
| Total Revenue Days | 3,315 | 3,481 |
| | | |
| Total Owned Tonnage (mn.dwt) | 2.66 | 2.88 |

Mix of Spot & Time

Average TCY Details

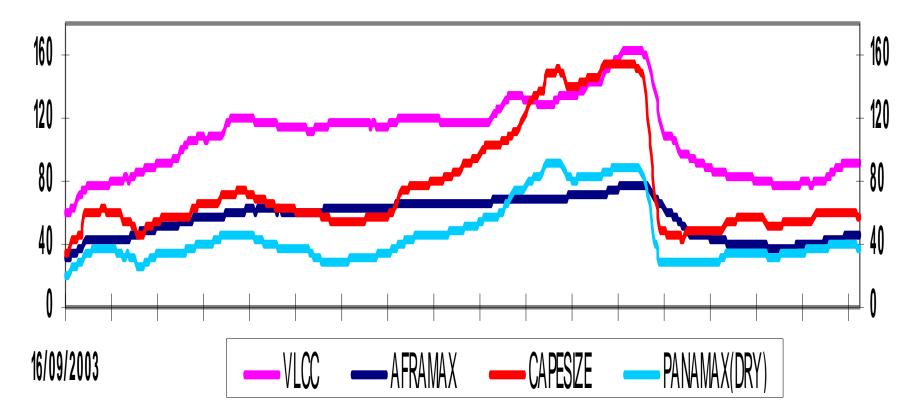
| Average (TCY \$ per day) | Q1'FY11 | Q1'FY10 | % Chg |
|------------------------------|---------|---------|-------|
| | | | |
| Crude Carriers | 20,444 | 23,819 | (14)% |
| Product Carriers (Incl. Gas) | 15,485 | 17,088 | (9)% |
| Dry Bulk | 24,484 | 19,489 | 25% |

| Q1 FY11 | Q1 FY10 | Days (in %) | FY10 | FY09 |
|---------|---------|-----------------|------|------|
| | | <u>Dry Bulk</u> | | |
| 51% | 74% | Spot % | 63% | 72% |
| 49% | 26% | Time % | 37% | 28% |
| | | <u>Tankers</u> | | |
| 47% | 51% | Spot % | 47% | 52% |
| 53% | 49% | Time % | 53% | 48% |
| | | <u>Total</u> | | |
| 47% | 55% | Spot % | 49% | 57% |
| 53% | 45% | Time % | 51% | 43% |

Asset Price Movement (5 yr old)

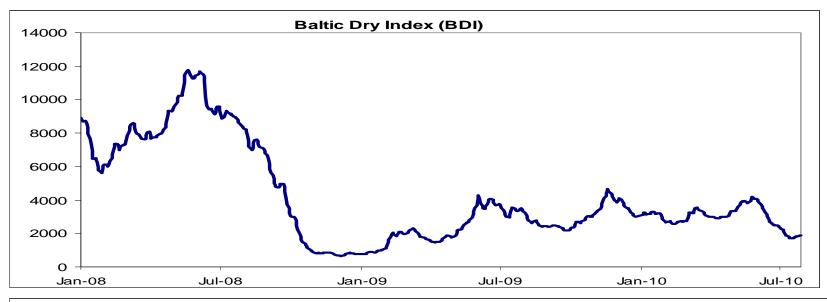
Timeline- Sep2003 till Jul 26, 2010

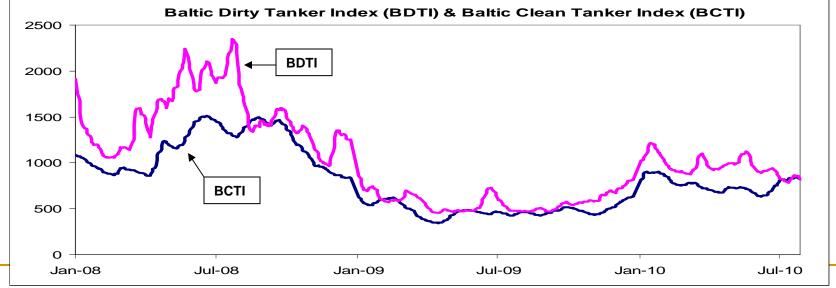
Amt in US\$ mn



Source: Baltic Sale & Purchase Assessment

Indices Movement - Timeline Jan'08 to 28'Jul10





Source: Baltic Exchange

Total Seaborne trade at a glance... Dry Bulk

% chg (CY10 over CY09) (in mn. tonnes) 2010(F) 2008 2009 841 907 996 9.8% Iron ore Steam Coal (Thermal) 578 587 619 5.5% Coking Coal 221 215 247 14.9% (2.1)% Grains 244 235 230 Bauxite 86 66 79 19.7% Sugar 50 50 53 6.0% Agri. Bulks 113 114 120 5.3% Fertilizers 74 84 83 12.2% Other minor bulks 841 714 779 9.1% 8.2% 3058 2962 3206 Total

Seaborne Bulk trade

Source: Clarksons

Total Seaborne iron ore trade at a glance

Seaborne Iron Ore Imports

| mn. tonnes | 2008 | 2009 | 2010(F) | % chg (CY10 over CY09) |
|------------------|------|------|---------|---------------------------|
| W. Europe | 131 | 81 | 98 | 21.7% |
| China | 443 | 615 | 654 | 6.5% |
| Asia (Ex. China) | 212 | 164 | 189 | 15.3% |
| ROW | 56 | 48 | 55 | 14.6% |
| Total | 841 | 907 | 996 | 9.8% |

China Imports – Jan'10 to Jun'10: 309 mn tonnes

Source: Clarksons

Global Oil Demand

| mn.bpd | 2008 | 2009 | 2010(F) | % chg (CY10 over CY09) |
|--------------------------------|------|------|---------|---------------------------|
| N.America | 24.2 | 23.3 | 23.6 | 1.3% |
| OECD Europe | 15.3 | 14.5 | 14.4 | (0.7)% |
| OECD Pacific (Japan& Korea) | 8.4 | 7.7 | 7.7 | - |
| Asia (Non OECD) | 17.5 | 18.5 | 19.3 | 4.3% |
| Other Non OECD | 20.6 | 20.8 | 21.4 | 2.9% |
| Total | 86.0 | 84.8 | 86.4 | 1.9% |

Total Seaborne crude trade

Seaborne Crude Imports

| mn bpd | 2008 | 2009 | 2010(F) | % chg (CY10 over CY09) |
|------------------------------|------|------|---------|---------------------------|
| Asia | 15.9 | 16.1 | 17.0 | 5.6% |
| EU | 10.9 | 10.3 | 10.3 | - |
| N. America (incl. Canada) | 7.0 | 6.6 | 6.7 | 1.5% |
| ROW | 5.7 | 5.0 | 5.2 | 4.0% |
| Total | 39.5 | 38.0 | 39.2 | 3.2% |
| of which | | | | |
| Long Haul Trades | 15.0 | 13.8 | 14.4 | 4.3% |
| | 38% | 36% | 37% | |

Source: Clarksons

Gross World fleet addition-Shipping

| World Fleet addition* | Fleet | CY2010 | CY2011 | CY2012 + |
|-----------------------|------------------|--------|--------|----------|
| | (as on 1 Jul'10) | | | |
| | (in mn dwt) | | | |
| Crude tankers | 319.3 | 8% | 14% | 6% |
| Product tankers | 128.0 | 9% | 9% | 3% |
| Dry bulk carriers | 491.9 | 18% | 19% | 14% |

Source: Clarksons

*includes only new building from yards

- 9% of world tanker fleet is single hull

- 7.5% expected to phase out in 2010

Global Fleet – Scrapping Details

| Fleet as on 1 st Ju1'10 | Scrapping (in mn dwt) | CY2008 | CY2009 | CY2010 YTD |
|---------------------------------------|--------------------------|--------|--------|---------------|
| (in mn dwt) | | | | |
| 319.3 | Crude | 1.3 | 5.1 | 4.4 |
| 128.0 | Product | 1.5 | 3.3 | 3.4 |
| 491.9 | Bulk | 3.6 | 10.0 | 2.2 |

Source: Clarksons

World Dry Bulk Fleet:

-17% above 25 years

- 24% above 20 years

Slippages... to be a decisive factor

| CY 2009 (in mn dwt) | VLCC | Suezmax | Aframax | Panamax | MR | GP | Total |
|---|-------|---------|---------|---------|-------|-------|-------|
| Orderbook as in 1 Jan'09 | 20.8 | 10.9 | 11.9 | 4.1 | 10.6 | 2.1 | 60.5 |
| Actual Deliveries CY09 | 16.7 | 7.1 | 10.5 | 2.8 | 7.2 | 1.4 | 45.9 |
| Slippages/ cancellations | 4.1 | 3.8 | 1.3 | 1.2 | 3.4 | 0.7 | 14.6 |
| Slippages/ cancellations as % of orderbook as on 1 Jan'09 | 19.9% | 34.7% | 11.3% | 29.8% | 32.1% | 33.5% | 24.2% |

| CY 2009 (in mn dwt) | Capesize | Panamax | H'max | H'size | Total |
|---|----------|---------|-------|--------|-------|
| Orderbook as in 1 Jan'09 | 31.3 | 11.2 | 17.9 | 9.2 | 69.8 |
| Actual Deliveries CY09 | 21.1 | 6.6 | 9.7 | 4.5 | 42.1 |
| Slippages/ cancellations | 10.2 | 4.6 | 8.2 | 4.7 | 27.7 |
| Slippages/ cancellations as % of orderbook as on 1 Jan'09 | 32.6% | 40.9% | 45.7% | 51.1% | 39.7% |

H1CY'10 Slippages (in mn dwt): Tankers ~ 30%, Dry Bulk ~ 45%

Source: Clarkson

Global Fleet Supply -Offshore

OSV Fleet Summary

| (Nos) (as on 1 Jul'10) | AHTSVs | PSVs | Others |
|---------------------------|--------|-------|--------|
| Current Fleet | 2,484 | 1,954 | 1,771 |
| Orderbook | 368 | 212 | 167 |
| % of O/B to current fleet | 15% | 10% | 9% |

Source: Clarksons

✓ Aging fleet : Half of world offshore supply fleet over 25 years

THANK YOU

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